COMMUNITY COLLEGE LOCAL STRATEGIC VALUE RESOLUTION
Section 230 of Michigan Public Act 249 of 2016, the education omnibus appropriations act for fiscal year 2021, includes qualifications that must be met in order to receive the portion of each college's performance funding appropriation earmarked for local strategic value. To qualify for full funding, the statute lists 15 separate best practices for community colleges to achieve. Institutions must satisfy four out of five best practices in each of three different categories:

• Economic Development and Business or Industry Partnerships
• Educational Partnerships
• Community Services

The law requires the Lake Michigan College Board of Trustees pass a resolution certifying that the College meets at least four out of five of the best practices under each of the three categories, a qualification the College continually exceeds.

ACTION
It was recommended that the Lake Michigan College Board of Trustees approve the following resolution, as presented, which provides specifics as to how Lake Michigan College meets the best practice measures within each category.

MOTION by Mr. Curry with support by Mr. Bergan to approve the Local Strategic Value Resolution as presented, which provides specifics as to how Lake Michigan College meets the best practice measures within each category.

ROLL CALL VOTE

Yeas: Paul Bergan, John Grover, Debra Johnson, Michael Lindley, Joan Smith, Mary Jo Tomasini, Jeff Curry

Nays: None

APPROVED
| 1 | The community college has active partnerships with local employers including hospitals and health care providers. | The College has clinical agreements with multiple hospitals, outpatient clinics, long-term care facilities, and medical practices for students to perform their clinical education. Human Resources representatives from area medical centers, including Spectrum Health Lakeland and surrounding healthcare facilities, participate in short-term training programs offered by the College to speak with students about multiple career opportunities. The Dental Assisting program offers a competency-based program for dental workers in pursuit of professional licensure. The College has established an on-site partnership on its Benton Harbor and South Haven campuses with a local childcare provider who provides clinical rotations for students. The College has apprenticeship agreements with more than 40 different companies and works closely with the Berrien Tooling Coalition (BTC) and other local manufacturers to ensure programs meet industry standards. For the sixth consecutive year, the College supported manufacturing with the 2020 Pre-Apprentice Academy. Seven students participated in the 5-week, accelerated training, completing six courses and earning fourteen credits that will be applied towards the student’s apprentice training pathway. The faculty from the College’s Hospitality program work with Four Winds Casino in New Buffalo, Hartford, and Dowagiac for onsite delivery of Hospitality and Casino Management classes for Casino employees. The College has entered into a 10-year agreement with the Pokagon Band of Potawatomi Indians for programs to support tribal members and employees. All Career and Workforce Education (CWE) and Health Sciences programs at the College |
have an advisory committee that includes representation from business and industry. Every CWE and Health Sciences program is required to have two advisory committee meetings per year.

Spectrum Health Lakeland offers flu vaccines for health science students on campus or while attending their clinical education during the fall semester as a service for all students.

Berrien County Health Department provided free TB skin tests for health science students.

The College’s Career & Workforce Education Division collaborates with area employers to build co-op, internship, job shadowing, and other work-based learning opportunities for students while serving the workforce needs of employers.

The College worked with 20 area vineyards and wineries to open a Wine & Viticulture Technology program in 2015 aimed at educating and training the next generation of wine professional to support the expanding wine industry in Southwest Michigan. The Welch Center for Wine and Viticulture opened on August 27, 2019, on LMC’s Benton Harbor Campus. This $7 million, 14,000-square-foot teaching winery is designed to provide students with a state-of-the-art environment to gain hands-on education in art, science, and the business of winemaking. There are approximately 30 students enrolled for the Fall 2020 semester.

Beckwith Hall, the College’s student residence hall has partnered with Harbor Shores, the Senior PGA, Kinexus, and Whirlpool to host nearly 100 interns for the summer and hosted the Benton Harbor First Tee program.

Lake Michigan College and Kinexus meet monthly for the purpose of partnership development and information sharing. Topics of discussion include updates regarding; shared business outreach, student training and employment opportunities, educational programing, resource opportunities (grants, federal programs), and shared referrals.
The Mendel Center at Lake Michigan College regularly hosts business meetings and events for the local business community, typically renting our facility to more than 30 local businesses and organizations in a given year.

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<td>2</td>
<td>The community college provides customized onsite training for area companies, employees or both.</td>
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<td>Customized onsite training is provided by the College's Career &amp; Workforce Education (CWE) division to area companies and their employees. Trainings were conducted for companies such as: Albemarle, Palisades Nuclear Generating Station, Donald C. Cook Nuclear Plant, Wolverine Metal Stamping, and AACOA. Trainings include robot operation, blueprint reading, basic and advanced hydraulics, various welding techniques and various machine tool operations.</td>
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<td>The community college supports entrepreneurship through a small business assistance center or other training or consulting activities targeted toward small businesses.</td>
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<td>The Business Department offers an Entrepreneurship course at both the College level and through the Early College program. The Fab Lab at Lake Michigan College is open to entrepreneurs for prototyping activities such as the open access digital fabrication studio. The lab provides access to information, tools, software and space for anyone who has an interest to learn and create. The Fab Lab provides open access to design software, laser cutters, 3D printers, vinyl cutters, woodshop, CNC router, CNC sewing machines and hand tools. The College works with the Women's Business Center, which is operated by Cornerstone Alliance and Small Business Technical Development Center which is located at Grand Valley State University. The South Haven campus works with the Chamber of Commerce to host regional economic development summits. Well-known speakers and state-wide business groups come together for the day to discuss the economy and to hear perspectives on the business climate and development.</td>
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| 4 | The community college supports technological advancement through industry partnerships, incubation activities, or operation of a Michigan technical education center or other advanced technology center. | The College's Health Sciences delivers Certified Nurse Aide (CNA), Phlebotomy, Pharmacy Technician, Medical Assistant, and EMT-Basic programs in collaboration with area healthcare employers, including Spectrum Health Lakeland, InterCare Community Health, and other medical office facilities to develop programs and curriculum that meet the needs of area employers and provides expanded opportunities for students.

The College's Hanson Technology Center (HTC) works with area businesses, Cornerstone Alliance, and Kinexus to help align business needs and employment opportunities with training offerings. HTC offers expanded manufacturing programming including Engineering Technology and a SIM classroom with a large touch screen available for simulation training use.

At the Hanson Technology Center, the CWE provides credit and short-term training to both businesses and regional groups such as the National Tooling & Machining Association and the Berrien Tooling Coalition. CWE works in partnership with academic divisions to create customized business solutions for clients. CWE also acts as a connector between regional businesses and organizations and the College. |
|---|---|
| 5 | The community college has active partnerships with local or regional workforce and economic development agencies. | The College has representatives on boards and committees of many local organizations, including, but not limited to:
- Allegan County College Access Network
- American Cancer Services - Day of Caring
- Benton Harbor Promise Board
- Berrien-Cass-Van Buren Educational Advisory Group
- Berrien County Brownfield Redevelopment Authority
- Berrien County Council for Children
- Berrien County Superintendents
- Boys and Girls Club
- Cornerstone Alliance
- Cornerstone Chamber Services
- Greater Niles Area Chamber of Commerce |
CWE works closely with Allegan MiWorks!, Kinexus, and WorkOne in South Bend, Indiana. The College works collaboratively with Kinexus to offer business and industry forums for the manufacturing, hospitality and healthcare industries to continue to development programs that meet employee education and training needs. The College also operates the Wagner-Pyser contract for Kinexus.

**Category B: Educational Partnerships (must meet 4 of 5)**

| 1 | The community college has active partnerships with regional high schools, intermediate school districts, and career-tech centers to provide instruction through dual enrollment, direct credit, College staff serve on the Berrien County Superintendents’ Advisory Committee, and attend Counselors’, Principals’, and Career Technical Education Director meetings. The College has an active Early College/Middle College program with dual credit, dual enrollment, and academy classes for over 1,000 high school students per year. In addition, the College operates an Early College Academy with the Niles, Brandywine, and Buchanan school districts, and Middle Colleges with Berrien Regional Educational Service Agency |
middle college, or academy programs.

(Berrien RESA), Van Buren Intermediate School District and the Allegan Area Educational Service Agency.

The College supports the Professional Health Careers Academy (PHCA), which is operated with local school districts and Spectrum Health Lakeland and provides students with exposure to several professional health care fields. PHCA students take college level classes for academic credit. Staff serve on selection panels and provide support services throughout the school year.

Brandywine High School in Niles and the College share space, faculty, and instructional equipment used in the Machine Tool and Manufacturing programs. Through this partnership, a “one + one” articulation agreement in manufacturing has been developed, which offers students the opportunity to earn up to 29 college credit hours prior to graduating from high school and then to seamlessly transition to the College to complete an associate degree in one year.

The South Haven campus serves as an onsite location for South Haven Public School's WAY Program (Widening Advancements for Youth); currently 65 students are enrolled in the program.

The campus is also partnering with the Van Buren Intermediate School District's Middle College Program.

College staff are involved in the Michigan Early Middle College Association.

124 students are part of the Early College Allegan County, a middle college partnership with seven school districts in Allegan County operated at the Allegan Tech Center. The third cohort of 30 graduated in 2020; class of 2021 = 44; class of 2022 = 36; class of 2023 = 43.

175 students participate in the Berrien RESA Early Middle College program, which consists of twelve school districts. The second cohort of 46 graduated in 2020; class of 2021 = 49;
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<th>class of 2022 = 54; class of 2023 = 72</th>
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<td>The community college hosts, sponsors, or participates in enrichment programs for area K-12 students, such as college days, summer or after school programming, or Science Olympiad.</td>
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<td>Career Pathways is an annual event held at the Mendel Center at Lake Michigan College and provided by Berrien RESA. This event allows all area ninth graders from the tri-county area to meet with local educational and industry representatives to provide a roadmap from education to employment.</td>
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<td>The Culinary and Hospitality programs host a Chili Cook-off and information session for high school hospitality students every year. The popular event offers many local Hospitality and Culinary students an enriching and fun experience on a college campus.</td>
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<td>The College hosts the Southwest Michigan Band &amp; Orchestra Association (SWMBOA) annual band competition for K-12 schools in Berrien, Cass, and Van Buren counties.</td>
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<td>The College offers summer sports camps for basketball, softball, and volleyball. Scholarships are provided for members of the Boys &amp; Girls Club of Benton Harbor and to families with financial need to ensure the sports camps are accessible to all families within the region.</td>
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<td>The College has worked closely with the Benton Harbor Boys &amp; Girls Club to support academic interventions including offering COMPASS tests for junior and seniors.</td>
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<td>Nursing students operate a health fair for pre-school children; topics include heart health, hospital care, asthma, and germs.</td>
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<td>Dental Assisting students present dental health education programs to pre-school children each term.</td>
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<td>The College is co-sponsor and site for the Science Olympiad for Southwest Michigan.</td>
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The College sponsors several robotics teams for local school districts and serves as the venue for the First Robotics kickoff each year. The teams from counties across southwest Michigan: Berrien, Cass, Van Buren, Ottawa, Indiana, and Grand Rapids gather in the Mendel's Grand Upton Hall.

Each year the College holds College Days, Open Houses, and Career Days for middle and high school students and sponsors visits by high school juniors and seniors to each of the three campuses.

In partnership with Michigan Rehabilitation Services (MRS) Student Life hosts a four-day camp for student interested in college.

The Fab Lab at Lake Michigan College is available for local home school programs to supplement their curriculum. Summer camps are also available for participants 8 years and older to learn basic electronics, woodworking skills, 3D modeling through project-based learning.

The Mendel Center hosts and provides sponsored support to community-based education and arts organizations including Children’s Music Workshop’s summer program and fall production, The Citadel Dance and Music Center, Dance Fusion, The Southshore Concert Band, Berrien RESA Spelling Bee and ESports Championships.

There is a Mainstage volunteer program with Benton Harbor Area middle school students, as well as opportunities for Lake Michigan College and other student groups to volunteer for funding by providing Mendel Center event support.

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<th>The community college provides, supports, or participates in programming to promote successful transitions to college for</th>
<th>The College:</th>
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<td>- Sponsors the “Off to College” program, a grant-funded partnership with Berrien RESA for high school sophomores on individualized education programs or 504 Plans in their local schools. Students meet monthly to develop strategies for preparing to successfully attend college.</td>
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| traditional age students, including grant programs such as talent search, upward bound, or other activities to promote college readiness in area high schools and community centers. | • Hosts an Upward Bound program on campus, serving academically at risk, low income students in grades 9 - 11. The program provides college prep services designed to promote college attendance and persistence while also seeking to improve high school achievement in test scores.  
• Actively works with the home school population in the area, offering recruitment and transition services as well as special events.  
• Hosts the College Fair, which links over 60 colleges and universities with high school students and parents to provide information on financial aid, transfers, and college applications.  
• Sponsors financial aid workshops and serves as a site for “College Goal” Sunday, Admissions Decision Week, and other Local College Access Network activities.  
• Co-sponsors a Career and Technical Education (CTE) banquet for high school students and awards scholarships to high preforming CTE students.  
• The Career and Workforce Education and Health Sciences Education Divisions, in collaboration with Berrien RESA, hosts high school counselor breakfast meetings several times per year. College faculty and staff provide counselors with up-to-date information on programs and services available to students.  
• Arranges meetings with College academic leadership and each superintendent, high school principal, and counselors for the 16 high schools in the district where data is provided on academic progress of the graduates from each high school and comparative data on the county.  
• Has a summer for-credit college level course for all Benton Harbor Promise Zone students to increase college readiness through college success programming. Students are provided content related to college expectations and are given opportunities to practice skills necessary to be a successful student.  
• Partners with the Benton Harbor Boys & Girls Club to co-teach a Degrees to Diploma college readiness curriculum at the Teen Center, which includes financial aid literacy, career exploration and planning, and college placement testing.  
• Operates a Start to Finish Program providing concentrated support for students challenged by college academic programming; there are currently over 200 students enrolled. |
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<td>The community college provides, supports, or participates in programming to promote successful transitions to college for new or reentering adult students, such as adult basic education, GED preparation, GED testing, or recruiting, advising, or orientation activities specific to adults.</td>
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<td>4</td>
<td>The community college has active partnerships with regional 4-year colleges and universities to promote</td>
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<td>The College hosts a federal TRiO Educational Opportunity Center program designed to create Individualized Educational Development Plans for returning students; offers Pre-GED or college admissions/placement test tutoring; provides career information, assessment, and advising; and assistance with the admissions process for post-secondary enrollment. The TRiO Student Support Services program also targets displaced homemakers for academic support services. The College has an office with staff dedicated to serving returning veterans, including appropriating funds from the College's Foundation for emergent needs of veterans. In addition, the College has created a dedicated Veterans' Center on the Benton Harbor campus where a lounge area with computers and other career-oriented information exists to assist veterans. The College receives yearly recognition by the Michigan Veterans Affairs Agency for being a veteran-friendly school. The College's Assessment Center offers GED testing 2-3 times per month, as well as KeyTrain up-skilling, WorkKeys assessments, National Career Readiness Certification, Bennett Mechanical Comprehension Test, Certiport and many PearsonVue IT certification exams, currently by appointment. CWE faculty and dedicated CWE Advisors regularly provide program-level advising to adult students.</td>
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<tr>
<td>5</td>
<td>The College has active partnerships with several regional 4-year colleges and universities, in various capacities including reverse transfer agreements, articulation agreements, consortium agreements, and on-campus extensions which allow for collaborative, smooth</td>
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successful transfer, such as articulation, 2+2, or reverse transfer agreements or operation of a university center.

pathways for students to transfer from LMC to a baccalaureate program. Current agreements include:

Reverse Transfer
- Eastern Michigan University
- Central Michigan University
- Ferris State University
- Grand Valley State University
- Western Michigan University
- Michigan State University
- Northern Michigan University
- University of Michigan
- Siena Heights University

Transfer Articulation Agreements
- Andrews University
- Davenport University
- Ferris State University
- Life University
- University of Michigan – Flint
- University of Phoenix
- University of Wisconsin – Green Bay
- Western Michigan University (WMU)

In addition to the above, the College is a participating member of the Michigan Transfer Agreement, which is a statewide transfer agreement.

Siena Heights University (SHU) offers bachelors and masters programs on the Benton Harbor campus; SHU accepts up to 90 credit hours from LMC towards a bachelor’s degree, which offers a great value to students.
The College has a Financial Aid Consortium Agreement with GVSU whereby students can take classes at the same time at either institution and receive financial aid.

**Category C: Community Services (must meet 4 of 5)**

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<th>The community college provides continuing education programming for leisure, wellness, personal enrichment, or professional development.</th>
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| 1 | The College offers occasional community education programs at all three campuses.  
   | The College has taken over the Economic Club of Southwestern Michigan and now presents a Speakers Series bringing to southwest Michigan an outstanding lineup of leaders, experts, and well-known personalities to share their insights and experiences.  
   | In Summer 2019, the College created the Center for Culture and Talent Success, which offers diverse professional development opportunities open to the public, employees and students.  
   | Fab Lab at Lake Michigan College is available to hobbyists and crafters to promote advanced manufacturing concepts and ideas. Programming includes panel discussions with local experts focusing on issues relevant to the local community.  
   | The South Haven campus partners with Michigan State University to host an Introduction to Farm Management taught in Spanish. |
| 2 | The community college operates or sponsors opportunities for community members to engage in activities that promote leisure, wellness, cultural or personal enrichment such as  
   | The Culinary, Hospitality, and Wine and Viticulture Technology Programs offer various culinary, wine, and food related non-credit classes designed to promote personal enrichment.  
   | The College's Mendel Center provides sponsorship support of up to 100% of the total cost of an event to more than 100 events and organizations each year, such as Southshore Concert Band, Southwest Michigan Symphony Orchestra, United Way, Children's Music |
community sports teams, theater or musical ensembles, or artist guilds.

Workshop, veteran programs such as Lest We Forget, business trade shows, and special community programs. The Mendel Center regularly hosts not-for-profit organization fundraising events/ceremonies for some of the organizations listed above, as well as Bids for Barks, Forgotten Man Ministries and several others.

Arts Factor subsidizes up to 100% of ticket cost for hundreds of tickets annually to Mainstage series through partnerships with local service organizations such as MI DHHS, Benton Harbor Area Schools, OutCenter, Lory's Place, All God's Children Community Choir, The Whitcomb, etc.

The Performing Arts Department conducts 10-15 public performances each year in the form of plays, musicals, choral and instrumental concerts, and recitals. Community members can attend these performances at little or no cost.

The College has seven intercollegiate athletic sports to which community members welcome to attend at little or no cost.

The community college operates public facilities to promote cultural, educational, or personal enrichment for community members, such as libraries, computer labs, performing arts centers, museums, art galleries, or television or radio stations.

The College's Mendel Center Mainstage performing arts center presents more than 15 national touring productions each year and 20 – 30 academic and community events each year. Professional productions include Broadway shows, well-known musical groups, children’s and family programming, dance programs, and more, diverse in subject matter and artistry. Free workshops and masterclasses are often available for students and the general public.

In total, The Mendel Center plays host to over 200 events annually which serve over 50,000 guests.

The Mendel Center Mainstage donates thousands of dollars in tickets each year in support of more than 30 not-for-profit community organizations for fundraising events, drawings, auctions and giveaways.
The Mendel Center also provides free access to well-known speakers and performances to College students and area youth that might not otherwise have access to such opportunities.

The Music and Theatre Programs present student shows and recitals at the Mendel Center that are open to the public.

Virtual, remote, and drive-in concerts, interviews, and events are a covid-era addition to Mendel Center activity, as well as enhanced cooperation and support of other community organizations.

The bookstores offer books for community members in addition to texts for students.

College faculty regularly offer community education topics for the Friends of the New Buffalo Library.

The William Hessel Library and Learning Resource Center at LMC is open to the community along with free access to its computer lab.

The College has a large art collection displayed among its campuses for public viewing and study.

The College operates Fitness Trails at the Benton Harbor and Niles campuses and a Nature Area at its Benton Harbor campus.

Childcare services are available for community use at the South Haven and Benton Harbor campuses.

Senior citizens may take college courses without paying tuition. In addition, employee professional development offerings are available free of charge to the community.
The College hosts multiple community events such as the State of Michigan public hearing for the Indiana Michigan Power Integrated Resource Plan to collaborating with The OutCenter of Southwest Michigan for a speaker series to learn more about issues facing the LGBTQ community.

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<td>4</td>
<td>The community college operates public facilities to promote leisure or wellness activities for community members, including gymnasiums, athletic fields, tennis courts, fitness centers, hiking or biking trails, or natural areas.</td>
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<td>The Natural Area on the Benton Harbor campus is a 50-acre area that contains more than a mile of trails that wind through five different habitats. These trails are maintained for educational use and the enjoyment of students, staff, and the community. Visitors can follow a boardwalk trail across a deciduous woods, pond and marsh, white pine forest, and old-field environments, and a prairie and grassland have been restored with native tall grasses. Together, they provide a home for numerous species of birds, amphibians, reptiles, and mammals including deer, rabbits, and squirrels.</td>
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<td>The South Haven Campus has a fitness room open to students, staff and faculty and hosts Weight Watchers Club Meetings for the community.</td>
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<td>The College offers summer youth programs in basketball, volleyball and softball.</td>
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<td></td>
<td>Fab Lab at Lake Michigan College is available to hobbyists and crafters to promote advanced manufacturing concepts and ideas.</td>
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<td>The community college promotes, sponsors, or hosts community service activities for students, staff, or community members.</td>
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<td>The College's Federal TRiO grant Upward Bound program has adopted adjacent roads to the Benton Harbor campus as part of the MDOT Adopt-a-Highway Clean Up Initiative.</td>
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<td>The College hosts a Martin Luther King program that is attended by 500+ community members. The College also sponsors a series of seminars on King's life and work as well as a day of service in his honor.</td>
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<td>The South Haven Campus hosts weekly meetings for the local Kiwanis Club.</td>
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The College is an annual pace-setter organization for the area's United Way and participates in many activities for the organization. The College also collaborates with the United Way to provide free tax preparation to students and local community members. College employees work together to support United Way funded partners, such as filling literacy bags with educational items for area children and the annual Rake a Difference day.

The College coordinates an annual Holiday Food Basket program that benefits 100+ needy families.

Reduce, Reuse and Recycle Day is held in cooperation with the Berrien County Parks Department for hazardous waste collection and disposal each year. The event collects more than 2,300 pounds of hazardous waste.

The College regularly partners with area public safety providers to operate drills and safety training using one of the College campuses.

The Mendel Center has 100+ community volunteers who provide support during events.

Nursing faculty volunteer to provide care to indigent populations at the Herbie Clinic in Benton Harbor. In addition, nursing faculty and students volunteer at the local soup kitchen annually and provide basic health screening. The nursing students sponsor “Penny Wars” to raise money to support local community programs, purchase Christmas gifts for foster children that are distributed by the Berrien County Family Court and donate and assemble personal care kits to Berrien County Women's Center.